

AGENDA

MEASURE HH ADVISORY OVERSIGHT COMMITTEE

WEDNESDAY, JANUARY 27, 2021 REGULAR MEETING - 5:00 PM

Via Zoom CITY HALL MAIN CONFERENCE ROOM 10200 SLATER AVENUE

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in Measure HH Advisory Oversight Committee meetings, please contact the Finance Department at 714-593-4418. Notification 72 hours prior to the meeting will enable the City to make reasonable arrangements to ensure accessibility to the meeting.

REGULAR MEETING

CALL TO ORDER

SALUTE TO THE FLAG

ROLL CALL: John W. Briscoe, Marjorie Drilling, Michele Jensen, Evan Jorgensen, Matt Taylor, Stephen Schwarz (alternate)

ANNOUNCEMENT OF SUPPLEMENTAL COMMUNICATIONS

Anyone wishing to speak during Public Comments must fill out and submit a yellow speaker card. The Measure HH Oversight Committee can take no action on this date, unless the item is agendized. Anyone wishing to speak on items not on tonight's agenda, may do so during Public Comments. Speakers on items scheduled for non-public hearing items will be invited to speak when those items are heard. (Three minutes per speaker)

CONSENT CALENDAR

1. APPROVAL OF MINUTES

Recommended Action: Receive and file the Minutes of the May 7, 2020 Regular Measure HH Advisory Oversight Committee Meeting.

SELECTION OF COMMITTEE CHAIR AND VICE CHAIR

2. The election of the Committee Chair and Vice Chair may be selected at the pleasure of the voting Committee members.

DISCUSSION ITEMS

3. MEASURE HH AUDIT REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Davis Farr LLP, a firm of licensed certified public accountants, has completed their audit of Measure HH Revenues and Expenditures for the fiscal year ended June 30, 2020. Jennifer Farr, the audit partner, will be attending the meeting to discuss the results of the audit and to answer any questions.

Recommended Action: Review and Discuss.

4. <u>20-YEAR FINANCIAL PLAN UPDATE AND 2019/20 MEASURE HH REPORT CARD AND DRAFT REPORT TO CITY COUNCIL</u>

The Responsible Spending Pledge governs how Measure HH funds are spent. Without Measure HH the City would have had an ongoing structural deficit, which would have resulted in cuts to core services. Staff identified expenditures that have been funded by Measure HH for fiscal year 2019/20, which were discussed and reviewed with the Committee in May 2020. The Schedule of Measure HH Revenues and Expenditures were examined by an independent audit firm (Davis Farr). The Oversight Committee is responsible for producing a report that records the results of its review of the audit of Measure HH Revenues and Expenditures in relation to the City's adopted "Responsible Spending Pledge". A draft version of a letter from the Oversight Committee has been developed to summarize the work performed by the Committee with respect to Measure HH Revenues and Expenditures for the fiscal year ended June 30, 2020 with the plan to present the Committee's findings to the City Council on February 2, 2021. The 20-Year Financial Plan has been updated with revenues received through December 31, 2020.

Recommended Action: Review and Discuss.

5. FUTURE COMMITTEE MEETING TOPICS & DATES

The following tentative meeting dates are proposed:

Council Meeting 2/2/2021 at 6:00 PM Committee Report to Council on 2019/20⁽¹⁾
Committee Meeting 3/24/2021 at 5:00 PM Fiscal Year 2020/21 Mid-Year Review
5/19/2021 at 5:00 PM Fiscal Year 2020/21 Proposed HH Budget

Recommended Action: Staff recommends that the Oversight Committee discuss the proposed meeting dates.

PUBLIC COMMENTS

Anyone wishing to speak on non-agendized items may do so at this time.

COMMENTS FROM STAFF

COMMENTS FROM COMMITTEE MEMBERS

ADJOURNMENT

Adjournment to the next Measure HH Advisory Oversight Committee meeting on March 24, 2021

MATERIAL(S) RELATED TO AN ITEM ON THIS AGENDA SUBMITTED TO THE MEASURE HH OVERSIGHT COMMITTEE AFTER DISTRIBUTION OF THE AGENDA PACKET IS/ARE AVAILABLE FOR PUBLIC INSPECTION IN THE FINANCE DEPARTMENT AT 10200 SLATER AVENUE, FOUNTAIN VALLEY DURING NORMAL BUSINESS HOURS.

⁽¹⁾ It is recommended that Oversight Committee members be present at the City Council meeting on February 2, 2021.



MINUTES OF THE MEASURE HH OVERSIGHT COMMITTEE

Thursday, May7, 2020 5:00 p.m.

CALL TO ORDER

5:00 p.m.

SALUTE TO THE FLAG

ROLL CALL

Members Present: Marjorie Drilling, Michele Jensen, Evan Jorgensen, Matt Taylor,

Stephen Schwarz (alternate)

Members Absent:

1. <u>APPROVAL OF MINUTES FROM JANUARY 23, 2020</u>

ACTION: Moved to approve the minutes for the January 23, 2020.

MOTION: Schwartz SECOND: Drilling

AYES: Drilling, Jensen, Taylor, Schwartz, Jorgensen

NOES: None ABSENT: None ABSTAIN: None

Motion carried: 5-0

DISCUSSION ITEMS

2 PROJECTED MEASURE HH REVENUES AND EXPENDITURES FOR 2019/20

The Responsible Spending Pledge governs how Measure HH funds are spent. Without Measure HH the City would have had an ongoing structural deficit, which would have resulted in cuts to core services. Staff identified expenditures that have been funded by Measure HH for Fiscal Years 2019/20. The Schedule of Measure HH Revenues and Expenditures reflects amounts that have been updated based on the Mid-Year Review. The schedule also incorporates amounts identified as being funded from Measure HH and a cumulative summary of reserves set-aside utilizing Measure HH funds since April 1, 2017.

ACTION: The Committee reviewed and discussed the 19/20 Schedule of HH

Revenues & Expenditures. However, no formal action was taken.

3. PROPOSED BUDGET OF MEASURE HH REVENUES & EXPENDITURES FOR 2020/21

A Budget Workshop will be held with the City Council on May 12, 2020 to review the

Measure HH Advisory Oversight Committee Meeting Minutes January 23, 2020 Page 2 of 2

2020/21 Annual Operating and Capital Improvement Program Budget, which will also be presented for adoption at the City Council meeting on June 2, 2020. The Oversight Committee is responsible for issuing a report based on its review, at a policy level, of the City's proposed annual General Fund operating budget for expenditures of the revenue generated from Measure HH. The Proposed Measure HH Revenues and Expenditures Budget for Fiscal Year 2020/21 will be presented to the Oversight Committee for review and discussion.

ACTION: The Committee reviewed and discussed the proposed 20/21

Schedule of HH Revenues & Expenditures.

Direction for Chair to work with City staff to develop 20/21 Measure

HH letter/report for City Council.

MOTION: Taylor SECOND: Schwartz AYES: Drilling, Jensen, Jorgensen, Taylor,

Schwartz

NOES: None ABSENT: None ABSTAIN: None Motion carried: 5-0

4. FUTURE COMMITTEE MEETING TOPICS & DATES

The Committee discussed future meeting dates and topics

Special Council Meeting 5/12/20 at 5:00 PM Fiscal 2020/21 Budget Workshop Council Meeting 6/2/20 at 6:00 PM Fiscal 2020/21 Budget Adoption Committee Meeting 11/19/20 at 5:00 PM Fiscal 2019/20 Unaudited Results

ACTION: Tentative meeting for Thursday, September 24, 2020 at

5:00 PM.

PUBLIC COMMENTS

None

ADJOURNMENT

Chair Jensen adjourned the Meeting.

Michelle Jensen, Chair	

CITY OF FOUNTAIN VALLEY

Schedule of Measure HH Revenues and Expenditures
With Independent Accountant's Report Thereon
For the Year Ended June 30, 2020



INDEPENDENT ACCOUNTANT'S REPORT

To the Honorable Mayor and Members of City Council of the City of Fountain Valley Fountain Valley, California

We have examined management of the City of Fountain Valley's (City) assertion that the City complied with Measure HH included in the accompanying Schedule of Measure HH Revenues and Expenditures (schedule) during the fiscal year ended June 30, 2020. The City's management is responsible for its assertion. Our responsibility is to express an opinion on management's assertion about the City's compliance with the specified requirements based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. Those standards require that we plan and perform the examination to obtain reasonable assurance about whether management's assertion is fairly stated, in all material respects. An examination involves performing procedures to obtain evidence about management's assertion. The nature, timing, and extent of the procedures selected depend on our judgment, including an assessment of the risks of material misstatement of management's assertion, whether due to fraud or error. We believe that the evidence we obtained is sufficient and appropriate to provide a reasonable basis for our opinion.

Our examination does not provide a legal determination on the City's compliance with the specified requirements.

In our opinion, management's assertion that the City complied with Measure HH reporting requirements included in the accompanying schedule is fairly stated, in all material respects.

This report is intended solely for the information and use of the City Council and management of the City of Fountain Valley, California and is not suitable for any other purpose.

Irvine, California December 10, 2020

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CITY OF FOUNTAIN VALLEY SCHEDULE OF MEASURE HH REVENUES AND EXPENDITURES Fiscal Year Ended June 30, 2020

Measure HH Revenues	\$ 12,364,200
Measure HH Expenditures:	
Reoccurring Expenses Incurred on Essential City Services	4,708,867
One-Time Expenses (Additional Pension Paydown)	 2,000,000
Financial Stewardship: Reserves Set-Aside in 19-20	\$ 5,655,333

Measure HH provided necessary funding in Fiscal Year 2019/20 that was used for the following in accordance with the **Responsible Spending Pledge**:

Reoccurring Expenses Incurred on Essential City Services:	
Public Safety	
Maintain 911 Emergency Response Times & Keep Fire Station No. 2 open ¹	1,138,000
Police and Fire Pension Costs that are Legally Required to be Paid to CalPERS	
and Principal and Interest on the Safety Pension Obligation Bonds ²	1,111,000
Total Public Safety	2,249,000
Senior & Youth Programs	
Amount associated with the cost to keep the Recreation Center, Community Center	
& Senior Center open ³	847,867
Employee Retention	
Salary and benefit increases ⁴	1,262,000
Capital Improvements	
Includes \$350,000 for residential road rehab and \$0 for park improvements (carryover)	350,000
_	
Total Reoccurring Expenses ⁵	4,708,867

One-Time Expenses:	
Additional Payment to CalPERS towards unfunded pension liabilities	2,000,000

Reserves Set-Aside in 19-20:	
Pension Reserves	
2019-20 Contribution to Pension Trust Fund	3,000,000
Increase in Capital Reserves	2,176,026
Capital Reserves - Transfer to Fleet Management Internal Service Fund	
Set-aside for Fire Apparatus	479,307
Total Reserves Set-Aside in 19-20	5,655,333

CITY OF FOUNTAIN VALLEY

Notes to the Schedule of Measure HH Revenues and Expenditures Year Ended June 30, 2020

1. BASIS OF ACCOUNTING AND MEASUREMENT FOCUS

The Measure HH Revenues and Expenditures Schedule (Schedule) is presented using the modified-accrual basis of accounting. Under the modified-accrual basis of accounting, revenues are recognized when they become both measurable and available. Revenues are considered to be available when they are collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal year. Expenditures generally are recorded when a liability is incurred, as under accrual accounting.

2. REVENUES AND EXPENDITURES

Measure HH revenues consist of the 1% transactions and use (i.e. "sales") tax approved by the voters of Fountain Valley on November 8, 2016. Measure HH became effective April 1, 2017, which provided twelve months of revenue in Fiscal Year 2019/20 in the amount of approximately \$12.4 million.

Measure HH is a general-purpose tax, which means the revenues received from the tax go into the City's General Fund to maintain or enhance any lawful City program, improvement or service such as police and fire services, senior and youth programs, etc. Without Measure HH, the General Fund's operating deficit for Fiscal Year 2019/20 would have been \$4,708,867. Measure HH expenditures include the utilization of funds to maintain existing services for public safety and senior and youth programs in an amount totaling \$4,708,867. In addition, Measure HH expenditures include a one-time expenditure of \$2,000,000 for funding of the pension liabilities.

The remaining balance of Measure HH funds represent amounts set-aside in reserves. The reserves set-aside in Fiscal Year 2019/20 include the pension reserve amount of \$3,000,000 placed in a trust with PARS. The remaining reserves set-aside in Fiscal Year 2019/20, include capital reserves of \$2,655,333.

The General Fund reserves set-asides have been \$1,747,320 in Fiscal Year 2016/17, \$6,914,942 in FY 2017/18, \$9,369,018 in FY 2018/2019 and \$5,655,333 in FY 2019/20. During FY 2019/20 a prepayment was made for the purchase of a fire apparatus in which the reserves set-aside was reduced by \$1,199,307. Since the original contributions in FY 2017/18, the OPEB and Pension set-aside reserves have accumulated \$717,115 in investment earnings. As of June 30, 2020 the total reserve balance was \$23,204,421.



CITY OF FOUNTAIN VALLEY

10200 SLATER AVE - FOUNTAIN VALLEY, CA 92708 (714) 593-4418, FAX (714) 593-4505

January 27, 2021

TO THE HONORABLE CITY COUNCIL:

The Measure HH — Essential City Services Oversight Advisory Committee was established by the City Council on April 4, 2017 after passage of Measure HH on the November 8, 2016 ballot. One of the provisions of Measure HH was the creation of an Oversight Committee to review and make recommendations to the City Council to ensure that revenues from it are utilized in accordance with the City's Responsible Spending Pledge. The Responsible Spending Pledge sets forth the City's fiscal policy on the use of Measure HH, which states that the majority of this money should be used to:

- Maintain essential city services such as public safety and senior and youth programs
- Maintain streets, sidewalks, roadways, parks and play equipment, and repair storm water systems
- Pay off, pay down, consolidate or refinance outstanding debt
- Pay down unfunded liabilities; and
- Rebuild and maintain the City's established reserve levels
- Attract, develop and retain quality staff

The Measure HH Oversight Committee is pleased to have the opportunity to present to you its comments and conclusions concerning Measure HH Revenues and Expenditures for Fiscal Year 2019-20.

On January 27, 2021, the City's Auditor, Jennifer Farr of Davis Farr LLP (an independent auditing firm), discussed the audit of Measure HH Revenues and Expenditures for fiscal year 2019-20. The 2019-20 auditor's report reflected approximately \$12.4 million of revenue from Measure HH. \$4.4 million was used, in accordance with the Responsible Spending Pledge and 20-Year Financial Plan, to fund essential city services such as public safety and senior and youth programs. \$350,000 was used to fund capital maintenance projects including residential road rehabilitation. An additional payment of \$2 million was made to CalPERS consistent with the City's 20-Year Financial Plan where the goal is to pay-off all outstanding debt and unfunded liabilities by 2037 when Measure HH sunsets. The balance of Measure HH revenue in the amount of \$5.7 million (46% of Measure HH revenue) was set-aside to fully rebuild and maintain reserves consistent with the City's 20-Year Financial Plan and the Fund Balance Reserve Policy.

The Measure HH Oversight Committee has reviewed the City's 20-Year Financial Plan, which guides fiscal policy and encompasses the long-term operating and capital needs of the General Fund. The long-term goal is to achieve fiscal sustainability with a balanced operating budget when Measure HH sunsets in 2037. Additional payments are projected to be made to CalPERS over the next twenty years, which is in addition to the amounts required annually by CalPERS. In addition, the City plans to continue to make additional contributions to the City's Pension Trust, which is designed to mitigate against CalPERS investment risk. In 2037 the City's pension liability is expected to be paid off along with all other long-term debt. The 20-Year Financial Plan is typically updated twice a year – in April during the budget process and in October once the books have been closed for the prior fiscal period, however due to the economic uncertainty caused by COVID-19, the 20-Year Financial Plan was only recently updated in January, 2021. That update reflected an annual operating deficit of approximately \$609,000 in 2037-38 when HH sunsets. In comparison, the projected operating deficit in 2037-38 was \$1.4 million in 2019, which shows that the City has made improvement on closing the projected operating deficit in 2037-38. The long-term goal is to eliminate this deficit over the next two decades, which can be accomplished with active management via new revenue sources from economic development or from cost savings.

CONCLUSIONS: The Measure HH Oversight Committee's conclusion to the City Council is that (based on information presented to the Committee by City Staff) the audited revenue and expenses for 2019-20 are consistent with the intent of the Measure HH ballot measure and the Responsible Spending Pledge. We are also pleased to see that the City has made progress on closing the projected operating deficit in 2037-38 when Measure HH sunsets.

We are thankful for the opportunity to serve and we look forward to continuing to serve the City Council and the residents of this great city.

Respectfully submitted,

Michele Jensen, Chair April 2017 – Present

CITY OF FOUNTAIN VALLEY MEASURE HH ADVISORY OVERSIGHT COMMITTEE

Marjorie Drilling, Vice Chair April 2017 – Present **John W. Briscoe** April 2017 – Present Matt Taylor April 2017 – Present

Evan JorgensenJanuary 2019 – Present

Stephen Schwarz, Alternate February 2018 – Present

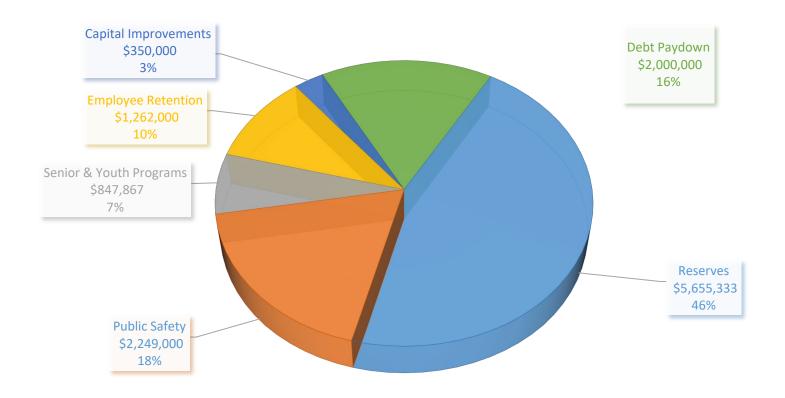
Attachments:

- 1. Measure HH Audit Report for 2019-20
- 2. Measure HH Report Card for 2019-20

MEASURE HH REPORT CARD

For the Fiscal Year Ended June 30, 2020

This Report Card is provided by the Measure HH Oversight Committee based on the Committee's review of the Audit of Measure HH Revenues and Expenditures for the Fiscal Year Ended June 30, 2020, which reflects that the use of Measure HH Revenues (\$12,364,200) is consistent with the Responsible Spending Pledge.



In accordance with the Responsible Spending Pledge, Measure HH was used to fund essential city services (including Police, Fire, Senior & Youth Programs), capital improvements and to build and maintain reserves. In addition, \$2 million was used to make additional payments to CalPERS to pay down pension debt consistent with the City's 20-Year Financial Plan where the goal is to payoff all debt by 2037 when Measure HH sunsets.

20-Year Financial Plan

The City's fiscal policy is guided by the 20-Year Financial Plan, which encompasses the long-term operating and capital needs of the General Fund. The 20-Year Financial Plan is updated twice a year – in April during the budget process and in October once the books have been closed for the prior fiscal period. Due to constant changes resulting from Covid-19, the 20 Year Financial Plan has not been updated since October 2019, when it showed a projected annual operating deficit of \$1.4 million. The recent update in January, 2021 shows an annual operating deficit of \$609,126 in 2037-38 when Measure HH sunsets, demonstrating progress in reducing our long term deficit. The long-term goal is to eliminate this deficit over the next two decades, which can be accomplished with active management via new revenue sources from economic development or from cost savings.



Actuals 2019-2020	\$ 21,130,000 \$ \$ 11,398,000 \$ \$ 11,153,000 \$ \$ 1,1898,000 \$ \$ \$ 13,980,000 \$ \$ 16,950,000 \$ \$ 215,073 \$ \$ 229,000 \$ \$ 2434,329 \$ \$ 2434,329 \$ \$ 252,375 \$ \$ 252,375 \$ \$ 937,650 \$ \$ 458,500 \$ \$ 1,483,500 \$ \$ 1,483,500 \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,017,449 \$ \$ \$ 468,200 \$ \$	12,800,000 13,000,000 1,985,000 500,000 1,631,000 244,768 657,000 2,403,871 368,546 3,200,000 1,323,359 649,115 826,537 1017,449 636,700	\$ 21,593,400 \$ 13,056,000 \$ 13,195,000 \$ 2,004,850 \$ 750,000 \$ 1,647,310 \$ 247,216 \$ 663,570 \$ 2,427,910 \$ 372,231 \$ 303,000 \$ 1,336,593	\$ 22,025,268 \$ 13,317,120 \$ 13,392,925 \$ 2,004,850 \$ 1,125,000 \$ 1,663,783 \$ 249,688 \$ 670,206 \$ 2,452,189 \$ 375,954	\$ 22,465,773 \$ 13,583,462 \$ 13,593,819 \$ 2,004,850 \$ 1,237,500 \$ 1,680,421 \$ 252,185 \$ 676,908 \$ 2,476,711 \$ 379,713 \$ 404,387 \$ 1,363,458 \$ 668,784 \$ 681,582 \$ 61,582 \$ 1,048,279	\$ 13,855,132	2025-2026 \$ 23,373,391 \$ 13,439,478 \$ 2,004,850 \$ 1,772,375 \$ 1,714,197 \$ 257,254 \$ 690,514 \$ 695,282 \$ 695,282 \$ 1069,349	2026-2027 \$ 23,840,858 \$ 13,449,724 \$ 2,004,850 \$ 1,790,099 \$ 1,731,339 \$ 2551,758 \$ 391,219 \$ 318,456 \$ 1404,772 \$ 689,049 \$ 702,235 \$ 1080,043	2027-2028 \$ 24,317,676 \$ 13,708,267 \$ 13,718,719 \$ 2,024,899 \$ 1,808,000 \$ 1,748,653 \$ 262,424 \$ 704,393 \$ 2,577,275 \$ 395,131 \$ 321,641 \$ 321,641 \$ 695,939 \$ 695,939 \$ 1,090,843	\$ 24,804,029 \$ 13,982,433 \$ 13,993,093 \$ 2,045,147 \$ 1,826,080 \$ 711,437 \$ 2,603,048 \$ 399,083 \$ 355,613 \$ 1,433,008 \$ 702,899 \$ 614,340	2029-2030 \$ 25,300,110 \$ 14,262,081 \$ 14,272,955 \$ 14,272,955 \$ 5 2,045,147 \$ 5 1,884,01 \$ 5 1,783,801 \$ 5 267,699 \$ 718,551 \$ 5 2,629,078 \$ 5 403,073 \$ 918,206 \$ 5 1,447,338 \$ 5 1,447,338 \$ 5 1,447,338 \$ 5 620,483 \$ 6 620,483 \$ 6 62	2030-2031 \$ 25,806,112 \$ 14,547,323 \$ 5 14,558,414 \$ 5 2,045,147 \$ 5 1,862,784 \$ 5 1,801,639 \$ 5 772,737 \$ 2,655,369 \$ 270,376 \$ 3 31,387 \$ 5 1,461,812 \$ 5 311,387 \$ 5 1,461,812 \$ 5 6 626,688 \$ 5 626,688 \$ 626,688 \$ 5 626,688 \$ 626,688 \$ 5 626,688 \$ 5 626,688 \$ 5 626,688 \$ 5 626,688 \$ 5 626,6	2031-2032 6 26,193,204 6 14,110,903 14,121,662 6 2,045,147 6 1,881,412 6 1,819,655 6 273,080 732,994 6 2,681,923 6 341,175 6 334,701 6 1,476,430 724,197 6 632,955	2032-2033 \$ 26,586,102 \$ 14,322,567 \$ 2,065,599 \$ 1,900,226 \$ 1,837,852 \$ 275,811 \$ 740,324 \$ 2,708,742 \$ 1,45,287 \$ 338,048 \$ 1,491,194 \$ 1,491,194 \$ 639,284	2033-2034 \$ 26,984,893 \$ 14,537,405 \$ 1,548,489 \$ 2,086,255 \$ 1,919,228 \$ 1,856,230 \$ 278,569 \$ 747,727 \$ 2,735,829 \$ 419,440 \$ 341,428 \$ 1,506,106 \$ 341,428 \$ 1,506,106 \$ 345,677	2034-2035 \$ 27,389,667 \$ 14,755,466 \$ 14,766,716 \$ 2,107,117 \$ 1,938,420 \$ 1,874,792 \$ 281,355 \$ 755,205 \$ 2,763,188 \$ 423,634 \$ 344,842 \$ 1,521,167 \$ 746,141 \$ 652,134	\$ 14,988,217 \$ 2,128,189	\$ 351,7 \$ 1,551,7 \$ 761,1	19 \$ 2 50 \$ 1 80 71 \$ 83 \$ 76 \$ 10 \$ 84 \$ 28 \$ 49 \$ 74 \$	37-2038 : 28,640,782 \$ 15,429,472 \$ 2,149,471 \$ 1,997,157 \$ 1,931,601 \$ 209,080 \$ 778,088 \$ 2,846,915 \$ 355,291 \$ 1,567,260 \$ 768,750 \$ 671,894 \$	29,070,394 \$ 15,660,914 \$ 2,170,965 \$ 2,017,128 \$ 1,950,917 \$ 211,171 \$ 785,869 \$ 2,875,384 \$ 440,835 \$ 948,944 \$ 1,582,933 \$ 776,437 \$ 678,613 \$ 678,613 \$	5 15,660,914 5 2,192,675 5 2,037,299 5 1,970,426 5 213,282 7 29,704,138 6 445,244 9 558,434 6 1,598,762 7 84,202
Revenues	\$ 21,130,000 \$ \$ 11,153,000 \$ \$ 11,153,000 \$ \$ \$ 11,153,000 \$ \$ \$ 1,898,000 \$ \$ \$ 37,000 \$ \$ \$ 215,073 \$ \$ \$ 229,000 \$ \$ \$ 245,073 \$ \$ \$ 229,000 \$ \$ \$ 2434,329 \$ \$ \$ 385,000 \$ \$ \$ 252,375 \$ \$ \$ 937,650 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,017,449 \$ \$ \$ 468,200 \$ \$ \$	21,170,000 12,800,000 13,000,000 1,985,000 5,000,000 1,631,000 244,768 657,000 2,403,871 368,546 3,200,000 1,323,359 649,115 826,537 1,17,449 636,700	\$ 21,593,400 \$ 13,056,000 \$ 13,195,000 \$ 2,004,850 \$ 750,000 \$ 1,647,310 \$ 247,216 \$ 663,570 \$ 2,427,910 \$ 372,231 \$ 303,000 \$ 1,336,593 \$ 655,606 \$ 68,152 \$ 1,027,623	\$ 22,025,268 \$ 13,317,120 \$ 13,392,925 \$ 2,004,850 \$ 1,125,000 \$ 1,663,783 \$ 249,688 \$ 670,206 \$ 2,452,189 \$ 375,954 \$ 306,030 \$ 1,349,959 \$ 662,162 \$ 674,834 \$ 1,037,900	\$ 22,465,773 \$ 13,583,462 \$ 13,593,819 \$ 2,004,850 \$ 1,237,500 \$ 1,680,421 \$ 252,185 \$ 676,908 \$ 2,476,711 \$ 379,713 \$ 404,387 \$ 1,363,458 \$ 668,784 \$ 681,582 \$ 61,582 \$ 1,048,279	\$ 22,915,089 \$ 13,855,132 \$ 13,865,695 \$ 2,004,850 \$ 1,697,225 \$ 254,707 \$ 683,677 \$ 2,501,478 \$ 383,510 \$ 902,281 \$ 1,377,093 \$ 675,472	\$ 23,373,391 \$ 13,439,478 \$ 13,449,724 \$ 2,004,850 \$ 1,772,375 \$ 1,714,197 \$ 257,254 \$ 690,514 \$ 2,526,493 \$ 387,346 \$ 315,303 \$ 1,390,864 \$ 682,226 \$ 695,282	\$ 23,840,858 \$ 13,439,478 \$ 13,449,724 \$ 2,004,850 \$ 1,790,099 \$ 1,731,339 \$ 259,826 \$ 697,419 \$ 2,551,758 \$ 391,219 \$ 318,456 \$ 1,404,772 \$ 689,049 \$ 702,235	\$ 24,317,676 \$ 13,708,267 \$ 13,718,719 \$ 2,024,899 \$ 1,808,000 \$ 1,748,653 \$ 262,424 \$ 704,393 \$ 2,577,275 \$ 395,131 \$ 321,641 \$ 418,820 \$ 695,939 \$ 608,257	\$ 24,804,029 \$ 13,982,433 \$ 13,993,093 \$ 2,045,147 \$ 5 1,766,139 \$ 265,049 \$ 5 2,603,048 \$ 399,083 \$ 355,613 \$ 1,433,008 \$ 1,433,008 \$ 702,899	\$ 25,300,110 \$ \$ 14,262,081 \$ \$ 14,272,955 \$ \$ 2,045,147 \$ \$ 1,844,341 \$ \$ 267,699 \$ \$ 267,699 \$ \$ 262,090,78 \$ \$ 403,073 \$ \$ 1918,206 \$ \$ 1,447,338 \$ \$ 709,928 \$	\$ 25,806,112 \$ \$ 14,547,323 \$ \$ 14,558,414 \$ \$ 2,045,147 \$ \$ 1,862,784 \$ \$ 1,801,639 \$ \$ 270,376 \$ \$ 270,376 \$ \$ 275,737 \$ \$ 2,655,369 \$ \$ 407,104 \$ \$ 331,387 \$ \$ 1,461,812 \$ \$ 717,027 \$	6 26,193,204 6 14,110,903 6 14,121,662 6 2,045,147 6 1,811,412 6 1,811,412 6 273,080 732,994 6 273,080 732,994 6 347,01 6 334,701 6 1,476,430 724,197	\$ 26,586,102 \$ 14,322,567 \$ 14,333,487 \$ 2,065,599 \$ 1,837,852 \$ 275,811 \$ 275,811 \$ 2,708,742 \$ 415,287 \$ 338,048 \$ 1,491,194 \$ 731,439	\$ 26,984,893 \$ 14,537,405 \$ 14,548,489 \$ 2,086,255 \$ 1,856,230 \$ 278,569 \$ 747,727 \$ 747,727 \$ 419,440 \$ 341,428 \$ 1,506,106 \$ 738,753	\$ 27,389,667 \$ 14,755,466 \$ 14,766,716 \$ 2,107,117 \$ 1,938,420 \$ 1,874,792 \$ 281,355 \$ 2,763,188 \$ 423,634 \$ 344,842 \$ 1,521,167 \$ 746,141	\$ 27,800,512 \$ 14,976,798 \$ 14,988,217 \$ 2,128,188 \$ 1,957,805 \$ 284,168 \$ 762,757 \$ 2,799,62 \$ 427,870 \$ 348,291 \$ 1,536,379 \$ 753,602	\$ 28,217,5 \$ 15,201,4 \$ 11,409,7 \$ 2,149,4 \$ 1,977,3 \$ 1,912,4 \$ 287,0 \$ 770,3 \$ 2,818,7 \$ 432,1 \$ 351,7 \$ 1,551,7 \$ 761,1	19 \$ 2 50 \$ 1 80 71 \$ 83 \$ 76 \$ 10 \$ 84 \$ 28 \$ 49 \$ 74 \$	28,640,782 \$ 15,429,472 \$ 2,149,471 \$ 1,997,157 \$ 1,931,601 \$ 209,080 \$ 778,088 \$ 2,846,915 \$ 436,471 \$ 355,291 \$ 1,567,260 \$ 768,750 \$	29,070,394 \$ 15,660,914 \$ 2,170,965 \$ 2,017,128 \$ 2,11,171 \$ 785,869 \$ 440,835 \$ 948,944 \$ 1,582,933 \$ 776,437 \$ \$ 776,437 \$ \$ \$ 776,437 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 29,070,394 \$ 15,660,914 \$ 2,192,675 \$ 2,037,299 \$ 1,970,426 \$ 213,282 \$ 793,728 \$ 2,904,138 \$ 445,244 \$ 1,598,762 \$ 784,202
Property Tax \$ 20,450,086 Sales tax \$ 12,254,560 Measure HH \$ 12,364,200 Franchise Tax \$ 2,072,908 Transient Occupancy Tax \$ 1,185,655 Use of Money & Property \$ 2,849,641 Government Agencies \$ 233,956 Other Revenue \$ 3,414,500 Other Sources \$ 2,300,463 Finance Revenue \$ 415,369 Planning Revenue \$ 415,369 Planning Revenue \$ 263,005 Building Revenue \$ 888,996 Public Works Revenue \$ 727,782 Fire Revenue \$ 1,652,513 Ambulance Program \$ 72,782 Folice Revenue \$ 546,497 Community Services Revenue \$ 768,129 Grants/ Projects \$ 1,056,236 Total Revenues \$ 63,454,495 Expenses	\$ 11,398,000 \$ \$ 11,153,000 \$ \$ \$ 11,153,000 \$ \$ \$ 1,898,000 \$ \$ \$ \$ 937,000 \$ \$ \$ 215,073 \$ \$ \$ 229,000 \$ \$ 2,434,329 \$ \$ 385,000 \$ \$ 224,343,329 \$ \$ 385,000 \$ \$ 252,375 \$ \$ 937,650 \$ \$ 458,500 \$ \$ 1,483,500 \$ \$ 1,483,500 \$ \$ 1,483,500 \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ \$ 1,483,500 \$ \$ \$ \$ 1,483,500 \$ \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ 1,483,5	12,800,000 13,000,000 1,985,000 500,000 1,631,000 244,768 657,000 2,403,871 368,546 3,200,000 1,323,359 649,115 826,537 1017,449 636,700	\$ 13,056,000 \$ 13,195,000 \$ 2,004,850 \$ 750,000 \$ 1,647,310 \$ 247,216 \$ 663,570 \$ 2,427,910 \$ 372,231 \$ 303,000 \$ 1,336,593 \$ 655,606 \$ 668,152 \$ 1,027,623	\$ 13,317,120 \$ 13,392,925 \$ 2,004,850 \$ 1,125,000 \$ 1,663,783 \$ 670,206 \$ 2,452,189 \$ 375,954 \$ 306,030 \$ 1,349,959 \$ 662,162 \$ 674,834 \$ 1,037,900	\$ 13,583,462 \$ 13,593,819 \$ 2,004,850 \$ 1,237,500 \$ 1,680,421 \$ 252,185 \$ 676,908 \$ 2,476,711 \$ 379,713 \$ 404,387 \$ 1,363,458 \$ 668,784 \$ 681,582 \$ 1,048,279	\$ 13,855,132 \$ 13,865,695 \$ 2,004,850 \$ 1,361,250 \$ 1,697,225 \$ 254,707 \$ 683,677 \$ 2,501,478 \$ 992,281 \$ 1,377,093 \$ 675,472	\$ 13,439,478 \$ 13,449,724 \$ 2,004,850 \$ 1,772,375 \$ 1,714,197 \$ 257,254 \$ 690,514 \$ 2,526,493 \$ 315,303 \$ 1,390,864 \$ 13,390,864 \$ 682,226 \$ 695,282	\$ 13,439,478 \$ 13,449,724 \$ 2,004,850 \$ 1,790,099 \$ 1,731,339 \$ 259,826 \$ 697,419 \$ 2,551,758 \$ 391,219 \$ 318,456 \$ 1,404,772 \$ 689,049 \$ 702,235	\$ 13,708,267 \$ 13,718,719 \$ 1,2024,899 \$ 1,808,000 \$ 1,748,653 \$ 262,424 \$ 704,393 \$ 2,577,275 \$ 395,131 \$ 321,641 \$ 1,418,820 \$ 695,939 \$ 608,257	\$ 13,982,433 \$ 13,993,093 \$ 2,045,147 \$ 1,826,080 \$ 1,766,139 \$ 265,049 \$ 711,437 \$ 2,603,048 \$ 399,083 \$ 355,613 \$ 1,433,008 \$ 702,899	\$ 14,262,081 \$ \$ 14,272,955 \$ \$ 14,272,955 \$ \$ 1,844,341 \$ \$ \$ 1,783,801 \$ \$ 267,699 \$ \$ 718,551 \$ \$ 2,629,078 \$ \$ 403,073 \$ \$ \$ 918,206 \$ \$ 1,447,338 \$ \$ 709,928 \$ \$	\$ 14,547,323 \$ \$ 14,558,414 \$ \$ \$ 1,558,414 \$ \$ \$ \$ 1,862,784 \$ \$ \$ 1,801,639 \$ \$ \$ 270,376 \$ \$ 275,737 \$ \$ 2,555,369 \$ \$ 407,104 \$ \$ \$ 31,387 \$ \$ \$ 1,461,812 \$ \$ 717,027 \$ \$	5 14,110,903 5 14,121,662 5 2,045,147 5 1,881,412 5 1,881,412 6 732,994 5 2,681,923 6 334,701 5 1,476,430 724,197	\$ 14,322,567 \$ 14,333,487 \$ 2,065,599 \$ 1,900,226 \$ 1,837,852 \$ 275,811 \$ 740,324 \$ 2,708,742 \$ 415,287 \$ 338,048 \$ 1,491,194 \$ 731,439	\$ 14,537,405 \$ 14,548,489 \$ 2,086,255 \$ 1,919,228 \$ 1,856,230 \$ 278,569 \$ 747,727 \$ 2,735,829 \$ 419,440 \$ 341,428 \$ 1,506,106 \$ 738,753	\$ 14,755,466 \$ 14,766,716 \$ 2,107,117 \$ 1,938,420 \$ 1,874,792 \$ 281,355 \$ 755,205 \$ 2,763,188 \$ 423,634 \$ 344,842 \$ 1,521,167 \$ 746,141	\$ 14,976,798 \$ 14,988,217 \$ 2,128,188 \$ 1,957,805 \$ 1,893,540 \$ 284,168 \$ 762,757 \$ 2,790,820 \$ 427,870 \$ 348,291 \$ 1,536,378 \$ 753,602	\$ 15,201,4 \$ 11,409,7 \$ 2,149,4 \$ 1,977,3 \$ 1,912,4 \$ 287,0 \$ 770,3 \$ 2,818,7 \$ 432,1 \$ 351,7 \$ 1,551,7 \$ 761,1	50 \$ 1 80	2,149,471 \$ 2,149,471 \$ 1,997,157 \$ 1,931,601 \$ 209,080 \$ 778,088 \$ 2,846,915 \$ 436,471 \$ 355,291 \$ 1,567,260 \$ 768,750 \$	15,660,914 \$ 2,170,965 \$ 2,017,128 \$ 1,950,917 \$ 211,171 \$ 785,869 \$ 2,875,384 \$ 440,835 \$ 948,944 \$ 1,582,933 \$ 776,437 \$	5 15,660,914 5 2,192,675 5 2,037,299 5 1,970,426 5 213,282 7 29,704,138 6 445,244 9 558,434 6 1,598,762 7 84,202
Sales tax \$ 12,254,560 Measure HH \$ 12,364,200 Franchise Tax \$ 2,072,908 Transient Occupancy Tax \$ 1,185,655 Use of Money & Property \$ 2,849,641 Government Agencies \$ 233,956 Other Revenues \$ 3,414,500 Other Sources \$ 2,300,463 Finance Revenue \$ 415,369 Planning Revenue \$ 263,005 Building Revenue \$ 898,996 Public Works Revenue \$ 727,782 Fire Revenue \$ 1,652,513 Ambulance Program \$ -46,497 Police Revenue \$ 546,497 Community Services Revenue \$ 768,129 Grants/ Projects \$ 1,056,236 Total Revenues \$ 63,454,495	\$ 11,398,000 \$ \$ 11,153,000 \$ \$ \$ 11,153,000 \$ \$ \$ 1,898,000 \$ \$ \$ \$ 937,000 \$ \$ \$ 215,073 \$ \$ \$ 229,000 \$ \$ 2,434,329 \$ \$ 385,000 \$ \$ 224,343,329 \$ \$ 385,000 \$ \$ 252,375 \$ \$ 937,650 \$ \$ 458,500 \$ \$ 1,483,500 \$ \$ 1,483,500 \$ \$ 1,483,500 \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ \$ 1,483,500 \$ \$ \$ \$ 1,483,500 \$ \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ 1,483,5	12,800,000 13,000,000 1,985,000 500,000 1,631,000 244,768 657,000 2,403,871 368,546 3,200,000 1,323,359 649,115 826,537 1017,449 636,700	\$ 13,056,000 \$ 13,195,000 \$ 2,004,850 \$ 750,000 \$ 1,647,310 \$ 247,216 \$ 663,570 \$ 2,427,910 \$ 372,231 \$ 303,000 \$ 1,336,593 \$ 655,606 \$ 668,152 \$ 1,027,623	\$ 13,317,120 \$ 13,392,925 \$ 2,004,850 \$ 1,125,000 \$ 1,663,783 \$ 670,206 \$ 2,452,189 \$ 375,954 \$ 306,030 \$ 1,349,959 \$ 662,162 \$ 674,834 \$ 1,037,900	\$ 13,583,462 \$ 13,593,819 \$ 2,004,850 \$ 1,237,500 \$ 1,680,421 \$ 252,185 \$ 676,908 \$ 2,476,711 \$ 379,713 \$ 404,387 \$ 1,363,458 \$ 668,784 \$ 681,582 \$ 1,048,279	\$ 13,855,132 \$ 13,865,695 \$ 2,004,850 \$ 1,361,250 \$ 1,697,225 \$ 254,707 \$ 683,677 \$ 2,501,478 \$ 992,281 \$ 1,377,093 \$ 675,472	\$ 13,439,478 \$ 13,449,724 \$ 2,004,850 \$ 1,772,375 \$ 1,714,197 \$ 257,254 \$ 690,514 \$ 2,526,493 \$ 315,303 \$ 1,390,864 \$ 13,390,864 \$ 682,226 \$ 695,282	\$ 13,439,478 \$ 13,449,724 \$ 2,004,850 \$ 1,790,099 \$ 1,731,339 \$ 259,826 \$ 697,419 \$ 2,551,758 \$ 391,219 \$ 318,456 \$ 1,404,772 \$ 689,049 \$ 702,235	\$ 13,708,267 \$ 13,718,719 \$ 1,2024,899 \$ 1,808,000 \$ 1,748,653 \$ 262,424 \$ 704,393 \$ 2,577,275 \$ 395,131 \$ 321,641 \$ 1,418,820 \$ 695,939 \$ 608,257	\$ 13,982,433 \$ 13,993,093 \$ 2,045,147 \$ 1,826,080 \$ 1,766,139 \$ 265,049 \$ 711,437 \$ 2,603,048 \$ 399,083 \$ 355,613 \$ 1,433,008 \$ 702,899	\$ 14,262,081 \$ \$ 14,272,955 \$ \$ 14,272,955 \$ \$ 1,844,341 \$ \$ \$ 1,783,801 \$ \$ 267,699 \$ \$ 718,551 \$ \$ 2,629,078 \$ \$ 403,073 \$ \$ \$ 918,206 \$ \$ 1,447,338 \$ \$ 709,928 \$ \$	\$ 14,547,323 \$ \$ 14,558,414 \$ \$ \$ 1,558,414 \$ \$ \$ \$ 1,862,784 \$ \$ \$ 1,801,639 \$ \$ \$ 270,376 \$ \$ 275,737 \$ \$ 2,555,369 \$ \$ 407,104 \$ \$ \$ 31,387 \$ \$ \$ 1,461,812 \$ \$ 717,027 \$ \$	5 14,110,903 5 14,121,662 5 2,045,147 5 1,881,412 5 1,881,412 6 732,994 5 2,681,923 6 334,701 5 1,476,430 724,197	\$ 14,322,567 \$ 14,333,487 \$ 2,065,599 \$ 1,900,226 \$ 1,837,852 \$ 275,811 \$ 740,324 \$ 2,708,742 \$ 415,287 \$ 338,048 \$ 1,491,194 \$ 731,439	\$ 14,537,405 \$ 14,548,489 \$ 2,086,255 \$ 1,919,228 \$ 1,856,230 \$ 278,569 \$ 747,727 \$ 2,735,829 \$ 419,440 \$ 341,428 \$ 1,506,106 \$ 738,753	\$ 14,755,466 \$ 14,766,716 \$ 2,107,117 \$ 1,938,420 \$ 1,874,792 \$ 281,355 \$ 755,205 \$ 2,763,188 \$ 423,634 \$ 344,842 \$ 1,521,167 \$ 746,141	\$ 14,976,798 \$ 14,988,217 \$ 2,128,188 \$ 1,957,805 \$ 1,893,540 \$ 284,168 \$ 762,757 \$ 2,790,820 \$ 427,870 \$ 348,291 \$ 1,536,378 \$ 753,602	\$ 15,201,4 \$ 11,409,7 \$ 2,149,4 \$ 1,977,3 \$ 1,912,4 \$ 287,0 \$ 770,3 \$ 2,818,7 \$ 432,1 \$ 351,7 \$ 1,551,7 \$ 761,1	50 \$ 1 80	2,149,471 \$ 2,149,471 \$ 1,997,157 \$ 1,931,601 \$ 209,080 \$ 778,088 \$ 2,846,915 \$ 436,471 \$ 355,291 \$ 1,567,260 \$ 768,750 \$	15,660,914 \$ 2,170,965 \$ 2,017,128 \$ 1,950,917 \$ 211,171 \$ 785,869 \$ 2,875,384 \$ 440,835 \$ 948,944 \$ 1,582,933 \$ 776,437 \$	5 15,660,914 5 2,192,675 5 2,037,299 5 1,970,426 5 213,282 7 2904,138 6 445,244 9 958,434 6 1,598,762 7 84,202
Measure HH \$ 12,364,200 Franchise Tax \$ 2,072,908 Transient Occupancy Tax \$ 1,185,655 Use of Money & Property \$ 2,849,641 Government Agencies \$ 233,956 Other Revenues \$ 3,414,500 Other Sources \$ 2,300,463 Finance Revenue \$ 415,369 Planning Revenue \$ 263,005 Building Revenue \$ 898,996 Public Works Revenue \$ 727,782 Fire Revenue \$ 1,652,513 Ambulance Program \$ - Police Revenue \$ 546,497 Community Services Revenue \$ 768,129 Grants/ Projects \$ 1,056,236 Total Revenues \$ 63,454,495	\$ 11,153,000 \$ \$ 1,898,000 \$ \$ 937,000 \$ \$ \$ 937,000 \$ \$ \$ 1,695,000 \$ \$ \$ 215,073 \$ \$ \$ 229,000 \$ \$ \$ 2434,329 \$ \$ \$ 385,000 \$ \$ \$ 252,375 \$ \$ 937,650 \$ \$ 458,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,017,449 \$ \$ \$ 468,200 \$ \$	13,000,000 1,985,000 500,000 1,631,000 244,768 657,000 2,403,871 368,546 3,200,000 1,323,359 649,115 826,537 1,017,449 636,700	\$ 13,195,000 \$ 2,004,850 \$ 750,000 \$ 1,647,310 \$ 247,216 \$ 663,570 \$ 2,427,910 \$ 372,231 \$ 303,000 \$ 1,336,593 \$ 655,606 \$ 668,152 \$ 1,027,623	\$ 13,392,925 \$ 2,004,850 \$ 1,125,000 \$ 1,125,000 \$ 1,663,783 \$ 249,688 \$ 670,206 \$ 2,452,189 \$ 375,954 \$ 306,030 \$ 1,349,959 \$ 662,162 \$ 674,834 \$ 1,037,900	\$ 13,593,819 \$ 2,004,850 \$ 1,237,500 \$ 1,680,421 \$ 252,185 \$ 676,908 \$ 2,476,711 \$ 379,713 \$ 404,387 \$ 1,363,458 \$ 668,784 \$ 681,582 \$ 1,048,279	\$ 13,865,695 \$ 2,004,850 \$ 1,361,250 \$ 1,697,225 \$ 254,707 \$ 683,677 \$ 2,501,478 \$ 383,510 \$ 902,281 \$ 1,377,093 \$ 675,472	\$ 13,449,724 \$ 2,004,850 \$ 1,772,375 \$ 1,774,197 \$ 257,254 \$ 690,514 \$ 2,526,493 \$ 315,303 \$ 13,90,864 \$ 682,226 \$ 695,282	\$ 13,449,724 \$ 2,004,850 \$ 1,790,099 \$ 1,731,339 \$ 259,826 \$ 697,419 \$ 2,551,758 \$ 391,219 \$ 318,456 \$ 1,404,772 \$ 689,049 \$ 702,235	\$ 13,718,719 \$ 2,024,899 \$ 1,808,000 \$ 1,748,653 \$ 262,424 \$ 704,393 \$ 2,577,275 \$ 395,131 \$ 321,641 \$ 1,418,820 \$ 695,939 \$ 608,257	\$ 13,993,093 \$ 2,045,147 \$ 1,826,080 \$ 1,766,139 \$ 265,049 \$ 711,437 \$ 2,603,048 \$ 399,083 \$ 355,613 \$ 1,433,008 \$ 702,899	\$ 14,272,955 \$ \$ 2,045,147 \$ \$ 1,844,341 \$ \$ 1,783,801 \$ \$ 267,699 \$ \$ 718,551 \$ \$ 2,629,078 \$ \$ 403,073 \$ \$ 918,206 \$ \$ 1,447,338 \$ \$ 709,928 \$	\$ 14,558,414 \$ \$ 2,045,147 \$ \$ 1,862,784 \$ \$ 1,801,639 \$ \$ 270,376 \$ \$ 275,737 \$ \$ 2,655,369 \$ \$ 407,104 \$ \$ 331,387 \$ \$ 1,461,812 \$ \$ 717,027 \$	5 14,121,662 5 2,045,147 6 1,881,412 6 1,881,412 7 1,819,655 6 273,080 7 32,994 6 2,681,923 6 411,175 6 334,701 6 1,476,430 7 24,197	\$ 14,333,487 \$ 2,065,599 \$ 1,900,226 \$ 1,837,852 \$ 275,811 \$ 740,324 \$ 2,708,742 \$ 415,287 \$ 338,048 \$ 1,491,194 \$ 731,439	\$ 14,548,489 \$ 2,086,255 \$ 1,919,228 \$ 1,856,230 \$ 278,569 \$ 747,727 \$ 2,735,829 \$ 419,440 \$ 341,428 \$ 1,506,106 \$ 738,753	\$ 14,766,716 \$ 2,107,117 \$ 1,938,420 1,874,792 \$ 281,355 \$ 755,205 \$ 2,763,188 \$ 423,634 \$ 344,842 \$ 1,521,167 \$ 746,141	\$ 14,988,217 \$ 2,128,189 \$ 1,957,805 \$ 1,893,540 \$ 284,168 \$ 762,757 \$ 2,790,820 \$ 427,870 \$ 348,291 \$ 1,536,379 \$ 753,602	\$ 11,409,7 \$ 2,149,4 \$ 1,977,3 \$ 1,912,4 \$ 287,0 \$ 770,3 \$ 2,818,7 \$ 432,1 \$ 351,7 \$ 1,551,7 \$ 761,1	80	2,149,471 \$ 1,997,157 \$ 1,931,601 \$ 209,080 \$ 778,088 \$ 2,846,915 \$ 436,717 \$ 355,291 \$ 1,567,260 \$ 768,750 \$	2,170,965 \$ 2,017,128 \$ 1,950,917 \$ 211,171 \$ 785,869 \$ 2,875,384 \$ 440,835 \$ 948,944 \$ 1,582,933 \$ 776,437 \$	5 2,192,675 5 2,037,299 5 1,970,426 5 213,282 5 793,728 6 2,904,138 6 445,244 6 958,434 6 1,598,762 784,202
Franchise Tax \$ 2,072,908 Transient Occupancy Tax \$ 1,185,655 Use of Money & Property \$ 2,849,641 Government Agencies \$ 233,956 Other Revenues \$ 3,414,500 Other Sources \$ 2,300,463 Finance Revenue \$ 415,369 Planning Revenue \$ 263,005 Building Revenue \$ 388,996 Public Works Revenue \$ 727,782 Fire Revenue \$ 1,652,513 Ambulance Program \$ - Police Revenue \$ 546,497 Community Services Revenue \$ 768,129 Grants/ Projects \$ 1,056,236 Total Revenues \$ 63,454,495	\$ 1,898,000 \$ 937,000 \$ \$ 937,000 \$ \$ 1,695,000 \$ \$ 215,073 \$ \$ 229,000 \$ \$ 2,434,329 \$ \$ 385,000 \$ \$ 252,375 \$ \$ 937,650 \$ \$ 1,483,500 \$ \$ 1,483,500 \$ \$ 1,017,449 \$ \$ 468,200 \$ \$	1,985,000 500,000 1,631,000 244,768 657,000 2,403,871 368,546 3,200,000 1,323,359 649,115 826,537 1,017,449 636,700	\$ 2,004,850 \$ 750,000 \$ 1,647,310 \$ 247,216 \$ 663,570 \$ 2,427,910 \$ 372,231 \$ 303,000 \$ 1,336,593 \$ 655,606 \$ 668,152 \$ 1,027,623	\$ 2,004,850 \$ 1,125,000 \$ 1,663,783 \$ 249,688 \$ 670,206 \$ 2,452,189 \$ 375,954 \$ 306,030 \$ 1,349,959 \$ 662,162 \$ 674,834 \$ 1,037,900	\$ 2,004,850 \$ 1,237,500 \$ 1,680,421 \$ 252,185 \$ 676,908 \$ 2,476,711 \$ 379,713 \$ 404,387 \$ 1,363,458 \$ 668,784 \$ 681,582 \$ 1,048,279	\$ 2,004,850 \$ 1,361,250 \$ 1,697,225 \$ 254,707 \$ 683,677 \$ 2,501,478 \$ 383,510 \$ 902,281 \$ 1,377,093 \$ 675,472	\$ 2,004,850 \$ 1,772,375 \$ 1,714,197 \$ 257,254 \$ 690,514 \$ 2,526,493 \$ 387,346 \$ 315,303 \$ 1,390,864 \$ 682,226 \$ 695,282	\$ 2,004,850 \$ 1,790,099 \$ 1,731,339 \$ 259,826 \$ 697,419 \$ 2,551,758 \$ 391,219 \$ 318,456 \$ 1,404,772 \$ 689,049 \$ 702,235	\$ 2,024,899 \$ 1,808,000 \$ 1,748,653 \$ 262,424 \$ 704,393 \$ 2,577,275 \$ 395,131 \$ 321,641 \$ 1,418,820 \$ 695,939 \$ 608,257	\$ 2,045,147 \$ 1,826,080 \$ 1,766,139 \$ 265,049 \$ 711,437 \$ 2,603,048 \$ 399,083 \$ 355,613 \$ 1,433,008 \$ 702,899	\$ 2,045,147 \$ \$ 1,844,341 \$ \$ 1,783,801 \$ \$ 267,699 \$ \$ 718,551 \$ \$ 2,629,078 \$ \$ 403,073 \$ \$ 918,206 \$ \$ 1,447,338 \$ \$ 709,928 \$	\$ 2,045,147 \$ \$ 1,862,784 \$ \$ 1,801,639 \$ \$ 725,737 \$ \$ 2,655,369 \$ \$ 407,104 \$ \$ 331,387 \$ \$ 1,461,812 \$ \$ 717,027 \$	5 2,045,147 5 1,881,412 5 1,819,655 6 273,080 6 732,994 6 2,681,923 6 411,175 6 334,701 6 1,476,430 6 724,197	\$ 2,065,599 \$ 1,900,226 \$ 1,837,852 \$ 275,811 \$ 740,324 \$ 2,708,742 \$ 415,287 \$ 338,048 \$ 1,491,194 \$ 731,439	\$ 2,086,255 \$ 1,919,228 \$ 1,856,230 \$ 278,569 \$ 747,727 \$ 2,735,829 \$ 419,440 \$ 341,428 \$ 1,506,106 \$ 738,753	\$ 2,107,117 \$ 1,938,420 \$ 1,874,792 \$ 281,355 \$ 755,205 \$ 2,763,188 \$ 423,634 \$ 344,842 \$ 1,521,167 \$ 746,141	\$ 2,128,188 \$ 1,957,805 \$ 1,893,540 \$ 284,168 \$ 762,757 \$ 2,790,820 \$ 427,870 \$ 348,291 \$ 1,536,379 \$ 753,602	\$ 2,149,4 \$ 1,977,3 \$ 1,912,4 \$ 287,0 \$ 770,3 \$ 2,818,7 \$ 432,1 \$ 351,7 \$ 1,551,7 \$ 761,1	71 \$ 83 \$ 76 \$ 10 \$ 84 \$ 28 \$ 49 \$ 74 \$ 43 \$ 38 \$	1,997,157 \$ 1,931,601 \$ 209,080 \$ 778,088 \$ 2,846,915 \$ 436,471 \$ 355,291 \$ 1,567,260 \$ 768,750 \$	2,017,128 \$ 1,950,917 \$ 211,171 \$ 785,869 \$ 2,875,384 \$ 440,835 \$ 440,835 \$ 448,944 \$ 1,582,933 \$ 776,437 \$	2,037,299 1,970,426 213,282 793,728 2,904,138 445,244 958,434 1,598,762 784,202
Transient Occupancy Tax \$ 1,185,655 Use of Money & Property \$ 2,849,641 Government Agencies \$ 233,956 Other Revenues \$ 3,414,500 Other Sources \$ 2,300,463 Finance Revenue \$ 415,369 Planning Revenue \$ 263,005 Building Revenue \$ 898,996 Public Works Revenue \$ 727,782 Fire Revenue \$ 1,652,513 Ambulance Program \$ - Police Revenue \$ 546,497 Community Services Revenue \$ 768,129 Grants/ Projects \$ 1,056,236 Total Revenues \$ 63,454,495	\$ 937,000 \$ 1,695,000 \$ \$ 11,695,000 \$ \$ 215,073 \$ \$ 229,000 \$ \$ 2,434,329 \$ \$ 385,000 \$ \$ 252,375 \$ \$ 937,650 \$ \$ 458,500 \$ \$ 1,483,500 \$ \$ 1,483,500 \$ \$ 1,017,449 \$ \$ \$ 468,200 \$ \$	5 500,000 1,631,000 244,768 6 657,000 2,403,871 368,546 3,200,000 1,323,359 6 649,115 826,537 1,017,449 6 366,700	\$ 750,000 \$ 1,647,310 \$ 247,216 \$ 663,570 \$ 2,427,910 \$ 372,231 \$ 303,000 \$ 1,336,593 \$ 655,606 \$ 668,152 \$ 1,027,623	\$ 1,125,000 \$ 1,663,783 \$ 249,688 \$ 670,206 \$ 2,452,189 \$ 375,954 \$ 306,030 \$ 1,349,959 \$ 662,162 \$ 674,834 \$ 1,037,900	\$ 1,237,500 \$ 1,680,421 \$ 252,185 \$ 676,908 \$ 2,476,711 \$ 379,713 \$ 404,387 \$ 1,363,458 \$ 668,784 \$ 681,582 \$ 1,048,279	\$ 1,697,225 \$ 254,707 \$ 683,677 \$ 2,501,478 \$ 383,510 \$ 902,281 \$ 1,377,093 \$ 675,472	\$ 1,772,375 \$ 1,714,197 \$ 257,254 \$ 690,514 \$ 2,526,493 \$ 387,346 \$ 315,303 \$ 1,390,864 \$ 682,226 \$ 695,282	\$ 1,790,099 \$ 1,731,339 \$ 259,826 \$ 697,419 \$ 2,551,758 \$ 391,219 \$ 318,456 \$ 1,404,772 \$ 689,049 \$ 702,235	\$ 1,808,000 \$ 1,748,653 \$ 262,424 \$ 704,393 \$ 2,577,275 395,131 \$ 321,641 \$ 1,418,820 \$ 695,939 \$ 608,257	\$ 1,826,080 \$ 1,766,139 \$ 265,049 \$ 711,437 \$ 2,603,048 \$ 395,6613 \$ 355,613 \$ 1,433,008 \$ 702,899	\$ 1,844,341 \$ \$ 1,783,801 \$ \$ 267,699 \$ \$ 718,551 \$ \$ \$ 2,629,078 \$ \$ 403,073 \$ \$ 918,206 \$ \$ 1,447,338 \$ \$ 709,928 \$ \$	\$ 1,862,784 \$ \$ 1,801,639 \$ \$ 270,376 \$ \$ 725,737 \$ \$ \$ 2,655,369 \$ \$ 407,104 \$ \$ \$ 331,387 \$ \$ 1,461,812 \$ \$ 717,027 \$ \$	5 1,881,412 5 1,819,655 5 273,080 6 732,994 6 2,681,923 6 411,175 6 334,701 6 1,476,430 724,197	\$ 1,900,226 \$ 1,837,852 \$ 275,811 \$ 740,324 \$ 2,708,742 \$ 415,287 \$ 338,048 \$ 1,491,194 \$ 731,439	\$ 1,856,230 \$ 278,569 \$ 747,727 \$ 2,735,829 \$ 419,440 \$ 341,428 \$ 1,506,106 \$ 738,753	\$ 1,874,792 \$ 281,355 \$ 755,205 \$ 2,763,188 \$ 423,634 \$ 344,842 \$ 1,521,167 \$ 746,141	\$ 1,957,805 \$ 1,893,540 \$ 284,168 \$ 762,757 \$ 2,790,820 \$ 427,870 \$ 348,291 \$ 1,536,379 \$ 753,602	\$ 1,977,3 \$ 1,912,4 \$ 287,0 \$ 770,3 \$ 2,818,7 \$ 432,1 \$ 351,7 \$ 1,551,7 \$ 761,1	83 \$ 76 \$ 10 \$ 84 \$ 28 \$ 49 \$ 74 \$ 43 \$ 38 \$	1,997,157 \$ 1,931,601 \$ 209,080 \$ 778,088 \$ 2,846,915 \$ 436,471 \$ 355,291 \$ 1,567,260 \$ 768,750 \$	2,017,128 \$ 1,950,917 \$ 211,171 \$ 785,869 \$ 2,875,384 \$ 440,835 \$ 440,835 \$ 448,944 \$ 1,582,933 \$ 776,437 \$	2,037,299 1,970,426 213,282 793,728 2,904,138 445,244 958,434 1,598,762 784,202
Use of Money & Property \$ 2,849,641 Government Agencies \$ 233,956 Cherror State Stat	\$ 1,695,000 \$ \$ 215,073 \$ \$ 229,000 \$ \$ \$ 2,434,329 \$ \$ \$ 385,000 \$ \$ \$ 252,375 \$ \$ \$ 937,650 \$ \$ \$ 458,500 \$ \$ \$ 1,483,500 \$ \$ \$ 1,017,449 \$ \$ \$ 468,200 \$ \$	1,631,000 244,768 6 657,000 2,403,871 6 368,546 6 3,200,000 6 1,323,359 6 649,115 8 26,537 1,017,449 6 36,700	\$ 1,647,310 \$ 247,216 \$ 663,570 \$ 2,427,910 \$ 372,231 \$ 303,000 \$ 1,336,593 \$ 655,606 \$ 668,152 \$ 1,027,623	\$ 1,663,783 \$ 249,688 \$ 670,206 \$ 2,452,189 \$ 375,954 \$ 306,030 \$ 1,349,959 \$ 662,162 \$ 674,834 \$ 1,037,900	\$ 1,680,421 \$ 252,185 \$ 676,908 \$ 2,476,711 \$ 379,713 \$ 404,387 \$ 1,363,458 \$ 668,784 \$ 681,582 \$ 1,048,279	\$ 1,697,225 \$ 254,707 \$ 683,677 \$ 2,501,478 \$ 383,510 \$ 902,281 \$ 1,377,093 \$ 675,472	\$ 1,714,197 \$ 257,254 \$ 690,514 \$ 2,526,493 \$ 387,346 \$ 315,303 \$ 1,390,864 \$ 682,226 \$ 695,282	\$ 697,419 \$ 2,551,758 \$ 391,219 \$ 318,456 \$ 1,404,772 \$ 689,049 \$ 702,235	\$ 1,748,653 \$ 262,424 \$ 704,393 \$ 2,577,275 \$ 395,131 \$ 321,641 \$ 1,418,820 \$ 695,939 \$ 608,257	\$ 1,766,139	\$ 267,699 \$ \$ 718,551 \$ \$ 2,629,078 \$ \$ 403,073 \$ \$ 918,206 \$ \$ 1,447,338 \$ \$ 709,928 \$	\$ 1,801,639 \$ \$ 270,376 \$ \$ 725,737 \$ \$ 2,655,369 \$ \$ 407,104 \$ \$ 331,387 \$ \$ 1,461,812 \$ \$ 717,027 \$	5 1,819,655 5 273,080 5 732,994 5 2,681,923 5 411,175 5 334,701 6 1,476,430 724,197	\$ 1,837,852 \$ 275,811 \$ 740,324 \$ 2,708,742 \$ 415,287 \$ 338,048 \$ 1,491,194 \$ 731,439	\$ 1,856,230 \$ 278,569 \$ 747,727 \$ 2,735,829 \$ 419,440 \$ 341,428 \$ 1,506,106 \$ 738,753	\$ 1,874,792 \$ 281,355 \$ 755,205 \$ 2,763,188 \$ 423,634 \$ 344,842 \$ 1,521,167 \$ 746,141	\$ 1,893,540 \$ 284,168 \$ 762,757 \$ 2,790,820 \$ 427,870 \$ 348,291 \$ 1,536,379 \$ 753,602	\$ 1,912,4 \$ 287,0 \$ 770,3 \$ 2,818,7 \$ 432,1 \$ 351,7 \$ 1,551,7 \$ 761,1	76 \$ 10 \$ 84 \$ 28 \$ 49 \$ 74 \$ 43 \$ 38 \$	1,931,601 \$ 209,080 \$ 778,088 \$ 2,846,915 \$ 436,471 \$ 355,291 \$ 1,567,260 \$ 768,750 \$	1,950,917 \$ 211,171 \$ 785,869 \$ 2,875,384 \$ 440,835 \$ 948,944 \$ 1,582,933 \$ 776,437 \$	5 1,970,426 5 213,282 793,728 5 2,904,138 5 445,244 958,434 6 1,598,762 784,202
Government Agencies \$ 233,956 Other Revenues \$ 3,414,500 Other Sources \$ 2,300,463 Finance Revenue \$ 415,369 Planning Revenue \$ 263,005 Building Revenue \$ 898,996 Public Works Revenue \$ 727,782 Fire Revenue \$ 1,652,513 Ambulance Program \$ -27,782 Police Revenue \$ 546,497 Community Services Revenue \$ 768,129 Grants/ Projects \$ 1,056,236 Total Revenues \$ 63,454,495 Expenses	\$ 215,073 \$ 229,000 \$ \$ 2,434,329 \$ \$ 385,000 \$ \$ 252,375 \$ 937,650 \$ \$ 458,500 \$ \$ 1,483,500 \$ \$ 1,017,449 \$ \$ 468,200 \$	244,768 6 257,000 2,403,871 6 368,546 6 3,200,000 6 1,323,359 6 649,115 8 26,537 1,017,449 6 36,700	\$ 247,216 \$ 663,570 \$ 2,427,910 \$ 372,231 \$ 303,000 \$ 1,336,593 \$ 655,606 \$ 668,152 \$ 1,027,623	\$ 249,688 \$ 670,206 \$ 2,452,189 \$ 375,954 \$ 306,030 \$ 1,349,959 \$ 662,162 \$ 674,834 \$ 1,037,900	\$ 676,908 \$ 2,476,711 \$ 379,713 \$ 404,387 \$ 1,363,458 \$ 668,784 \$ 681,582 \$ 1,048,279	\$ 2,501,478 \$ 383,510 \$ 902,281 \$ 1,377,093 \$ 675,472	\$ 257,254 \$ 690,514 \$ 2,526,493 \$ 387,346 \$ 315,303 \$ 1,390,864 \$ 682,226 \$ 695,282	\$ 697,419 \$ 2,551,758 \$ 391,219 \$ 318,456 \$ 1,404,772 \$ 689,049 \$ 702,235	\$ 262,424 \$ 704,393 \$ 2,577,275 \$ 395,131 \$ 321,641 \$ 1,418,820 \$ 695,939 \$ 608,257	\$ 265,049 \$ 711,437 \$ 2,603,048 \$ 399,083 \$ 355,613 \$ 1,433,008 \$ 702,899 \$	\$ 267,699 \$ \$ 718,551 \$ \$ 2,629,078 \$ \$ 403,073 \$ \$ 918,206 \$ \$ 1,447,338 \$ \$ 709,928 \$	\$ 270,376 \$ 725,737 \$ 2,655,369 \$ 407,104 \$ 331,387 \$ 1,461,812 \$ 717,027 \$	273,080 732,994 2,681,923 411,175 334,701 1,476,430 724,197	\$ 275,811 \$ 740,324 \$ 2,708,742 \$ 415,287 \$ 338,048 \$ 1,491,194 \$ 731,439	\$ 278,569 \$ 747,727 \$ 2,735,829 \$ 419,440 \$ 341,428 \$ 1,506,106 \$ 738,753	\$ 281,355 \$ 755,205 \$ 2,763,188 \$ 423,634 \$ 344,842 \$ 1,521,167 \$ 746,141	\$ 284,168 \$ 762,757 \$ 2,790,820 \$ 427,870 \$ 348,291 \$ 1,536,379 \$ 753,602	\$ 287,0 \$ 770,3 \$ 2,818,7 \$ 432,1 \$ 351,7 \$ 1,551,7 \$ 761,1	10 \$ 84 \$ 28 \$ 49 \$ 74 \$ 43 \$	209,080 \$ 778,088 \$ 2,846,915 \$ 436,471 \$ 355,291 \$ 1,567,260 \$ 768,750 \$	211,171 \$ 785,869 \$ 2,875,384 \$ 440,835 \$ 948,944 \$ 1,582,933 \$ 776,437 \$	213,282 793,728 2,904,138 445,244 5 958,434 1,598,762 784,202
Other Revenues \$ 3,414,500 Other Sources \$ 2,300,463 Finance Revenue \$ 415,369 Planning Revenue \$ 263,005 Building Revenue \$ 898,996 Public Works Revenue \$ 727,782 Fire Revenue \$ 1,652,513 Ambulance Program \$ - Police Revenue \$ 546,497 Community Services Revenue \$ 768,129 Grants/ Projects \$ 1,056,236 Total Revenues \$ 63,454,495 Expenses	\$ 229,000 \$ 2,434,329 \$ \$ 385,000 \$ \$ 252,375 \$ \$ 937,650 \$ \$ 458,500 \$ \$ 1,483,500 \$ \$ 1,017,449 \$ \$ 468,200 \$	6 657,000 6 2,403,871 6 368,546 6 3,200,000 6 49,115 6 826,537 7 1,017,449 6 636,700	\$ 663,570 \$ 2,427,910 \$ 372,231 \$ 303,000 \$ 1,336,593 \$ 655,606 \$ 668,152 \$ 1,027,623	\$ 670,206 \$ 2,452,189 \$ 375,954 \$ 306,030 \$ 1,349,959 \$ 662,162 \$ 674,834 \$ 1,037,900	\$ 676,908 \$ 2,476,711 \$ 379,713 \$ 404,387 \$ 1,363,458 \$ 668,784 \$ 681,582 \$ 1,048,279	\$ 2,501,478 \$ 383,510 \$ 902,281 \$ 1,377,093 \$ 675,472	\$ 690,514 \$ 2,526,493 \$ 387,346 \$ 315,303 \$ 1,390,864 \$ 682,226 \$ 695,282	\$ 697,419 \$ 2,551,758 \$ 391,219 \$ 318,456 \$ 1,404,772 \$ 689,049 \$ 702,235	\$ 704,393 \$ 2,577,275 \$ 395,131 \$ 321,641 \$ 1,418,820 \$ 695,939 \$ 608,257	\$ 711,437 : \$ 2,603,048 : \$ 399,083 : \$ 355,613 : \$ 1,433,008 : \$ 702,899 :	\$ 718,551 \$ \$ 2,629,078 \$ \$ 403,073 \$ \$ 918,206 \$ \$ 1,447,338 \$ \$ 709,928 \$	\$ 725,737 \$ \$ 2,655,369 \$ \$ 407,104 \$ \$ 331,387 \$ \$ 1,461,812 \$ 717,027 \$	732,994 5 2,681,923 6 411,175 6 334,701 6 1,476,430 724,197	\$ 740,324 \$ 2,708,742 \$ 415,287 \$ 338,048 \$ 1,491,194 \$ 731,439	\$ 747,727 \$ 2,735,829 \$ 419,440 \$ 341,428 \$ 1,506,106 \$ 738,753	\$ 755,205 \$ 2,763,188 \$ 423,634 \$ 344,842 \$ 1,521,167 \$ 746,141	\$ 762,757 \$ 2,790,820 \$ 427,870 \$ 348,291 \$ 1,536,379 \$ 753,602	\$ 770,3 \$ 2,818,7 \$ 432,1 \$ 351,7 \$ 1,551,7 \$ 761,1	84 \$ 28 \$ 49 \$ 74 \$ 43 \$	778,088 \$ 2,846,915 \$ 436,471 \$ 355,291 \$ 1,567,260 \$ 768,750 \$	785,869 \$ 2,875,384 \$ 440,835 \$ 948,944 \$ 1,582,933 \$ 776,437 \$	793,728 2,904,138 445,244 958,434 1,598,762 784,202
Other Sources \$ 2,300,463 Finance Revenue \$ 415,369 Planning Revenue \$ 263,005 Building Revenue \$ 898,996 Public Works Revenue \$ 727,782 Fire Revenue \$ 1,652,513 Ambulance Program \$ - Police Revenue \$ 546,497 Community Services Revenue \$ 768,129 Grants/ Projects \$ 1,056,236 Total Revenues \$ 63,454,495 Expenses	\$ 2,434,329 \$ \$ 385,000 \$ \$ 252,375 \$ \$ 937,650 \$ \$ 458,500 \$ \$ 1,483,500 \$ \$ 1,017,449 \$ \$ 468,200 \$	2,403,871 368,546 3,200,000 1,323,359 6 649,115 826,537 1,017,449 6 636,700	\$ 2,427,910 \$ 372,231 \$ 303,000 \$ 1,336,593 \$ 655,606 \$ 668,152 \$ 1,027,623	\$ 2,452,189 \$ 375,954 \$ 306,030 \$ 1,349,959 \$ 662,162 \$ 674,834 \$ 1,037,900	\$ 2,476,711 \$ 379,713 \$ 404,387 \$ 1,363,458 \$ 668,784 \$ 681,582 \$ 1,048,279	\$ 2,501,478 \$ 383,510 \$ 902,281 \$ 1,377,093 \$ 675,472	\$ 2,526,493 \$ 387,346 \$ 315,303 \$ 1,390,864 \$ 682,226 \$ 695,282	\$ 2,551,758 \$ 391,219 \$ 318,456 \$ 1,404,772 \$ 689,049 \$ 702,235	\$ 2,577,275 \$ 395,131 \$ 321,641 \$ 1,418,820 \$ 695,939 \$ 608,257	\$ 2,603,048	\$ 2,629,078 \$ 403,073 \$ 918,206 \$ 1,447,338 \$ 709,928 \$	\$ 2,655,369 \$ \$ 407,104 \$ \$ 331,387 \$ \$ 1,461,812 \$ \$ 717,027 \$	5 2,681,923 5 411,175 5 334,701 5 1,476,430 724,197	\$ 2,708,742 \$ 415,287 \$ 338,048 \$ 1,491,194 \$ 731,439	\$ 2,735,829 \$ 419,440 \$ 341,428 \$ 1,506,106 \$ 738,753	\$ 2,763,188 \$ 423,634 \$ 344,842 \$ 1,521,167 \$ 746,141	\$ 2,790,820 \$ 427,870 \$ 348,291 \$ 1,536,379 \$ 753,602	\$ 2,818,7 \$ 432,1 \$ 351,7 \$ 1,551,7 \$ 761,1	28 \$ 49 \$ 74 \$ 43 \$	2,846,915 \$ 436,471 \$ 355,291 \$ 1,567,260 \$ 768,750 \$	2,875,384 \$ 440,835 \$ 948,944 \$ 1,582,933 \$ 776,437 \$	5 2,904,138 5 445,244 5 958,434 5 1,598,762 5 784,202
Finance Revenue	\$ 385,000 \$ 252,375 \$ 937,650 \$ 458,500 \$ 1,483,500 \$ 1,017,449 \$ 468,200 \$	368,546 3,200,000 1,323,359 6 649,115 8 826,537 1,017,449 6 636,700	\$ 372,231 \$ 303,000 \$ 1,336,593 \$ 655,606 \$ 668,152 \$ 1,027,623	\$ 375,954 \$ 306,030 \$ 1,349,959 \$ 662,162 \$ 674,834 \$ 1,037,900	\$ 404,387 \$ 1,363,458 \$ 668,784 \$ 681,582 \$ 1,048,279	\$ 902,281 \$ 1,377,093 \$ 675,472	\$ 387,346 \$ 315,303 \$ 1,390,864 \$ 682,226 \$ 695,282	\$ 391,219 \$ 318,456 \$ 1,404,772 \$ 689,049 \$ 702,235	\$ 395,131 \$ 321,641 \$ 1,418,820 \$ 695,939 \$ 608,257	\$ 399,083 \$ \$ 355,613 \$ 1,433,008 \$ 702,899	\$ 403,073 \$ \$ 918,206 \$ \$ 1,447,338 \$ \$ 709,928 \$	\$ 407,104 \$ \$ 331,387 \$ \$ 1,461,812 \$ \$ 717,027 \$	411,175 334,701 1,476,430 724,197	\$ 415,287 \$ 338,048 \$ 1,491,194 \$ 731,439	\$ 419,440 \$ 341,428 \$ 1,506,106 \$ 738,753	\$ 423,634 \$ 344,842 \$ 1,521,167 \$ 746,141	\$ 427,870 \$ 348,291 \$ 1,536,379 \$ 753,602	\$ 432,1 \$ 351,7 \$ 1,551,7 \$ 761,1	49 \$ 74 \$ 43 \$ 38 \$	436,471 \$ 355,291 \$ 1,567,260 \$ 768,750 \$	440,835 \$ 948,944 \$ 1,582,933 \$ 776,437 \$	445,244 5 958,434 5 1,598,762 784,202
Planning Revenue \$ 263,005 Building Revenue \$ 898,996 Public Works Revenue \$ 727,782 Fire Revenue \$ 1,652,513 Ambulance Program \$ - Police Revenue \$ 546,497 Community Services Revenue \$ 768,129 Grants/ Projects \$ 1,056,236 Total Revenues \$ 63,454,495	\$ 252,375 \$ 937,650 \$ 937,650 \$ \$ 458,500 \$ \$ 1,483,500 \$ \$ 1,017,449 \$ \$ 468,200 \$	3,200,000 1,323,359 6 649,115 8 826,537 1,017,449 6 636,700	\$ 303,000 \$ 1,336,593 \$ 655,606 \$ 668,152 \$ 1,027,623	\$ 306,030 \$ 1,349,959 \$ 662,162 \$ 674,834 \$ 1,037,900	\$ 404,387 \$ 1,363,458 \$ 668,784 \$ 681,582 \$ 1,048,279	\$ 902,281 \$ 1,377,093 \$ 675,472	\$ 315,303 \$ 1,390,864 \$ 682,226 \$ 695,282	\$ 318,456 \$ 1,404,772 \$ 689,049 \$ 702,235	\$ 321,641 \$ 1,418,820 \$ 695,939 \$ 608,257	\$ 355,613 : \$ 1,433,008 : \$ 702,899 :	\$ 918,206 \$ \$ 1,447,338 \$ \$ 709,928 \$	\$ 331,387 \$ \$ 1,461,812 \$ \$ 717,027 \$	334,701 5 1,476,430 724,197	\$ 338,048 \$ 1,491,194 \$ 731,439	\$ 341,428 \$ 1,506,106 \$ 738,753	\$ 344,842 \$ 1,521,167 \$ 746,141	\$ 348,291 \$ 1,536,379 \$ 753,602	\$ 351,7 \$ 1,551,7 \$ 761,1	74 \$ 43 \$ 38 \$	355,291 \$ 1,567,260 \$ 768,750 \$	948,944 \$ 1,582,933 \$ 776,437 \$	958,434 1,598,762 784,202
Building Revenue \$ 898,996 Public Works Revenue \$ 727,782 Fire Revenue \$ 1,652,513 Ambulance Program \$ - Police Revenue \$ 546,497 Community Services Revenue \$ 768,129 Grants/ Projects \$ 1,056,236 Total Revenues \$ 63,454,495	\$ 937,650 \$ \$ 458,500 \$ \$ 1,483,500 \$ \$ 1,017,449 \$ \$ 468,200 \$	1,323,359 6 649,115 8 826,537 1,017,449 6 636,700	\$ 1,336,593 \$ 655,606 \$ 668,152 \$ 1,027,623	\$ 1,349,959 \$ 662,162 \$ 674,834 \$ 1,037,900	\$ 1,363,458 \$ 668,784 \$ 681,582 \$ 1,048,279	\$ 1,377,093 \$ 675,472	\$ 1,390,864 \$ 682,226 \$ 695,282	\$ 1,404,772 \$ 689,049 \$ 702,235	\$ 1,418,820 \$ 695,939 \$ 608,257	\$ 1,433,008 \$ 702,899	\$ 1,447,338 \$ \$ 709,928 \$	\$ 1,461,812 \$ \$ 717,027 \$	1,476,430 724,197	\$ 1,491,194 \$ 731,439	\$ 1,506,106 \$ 738,753	\$ 1,521,167 \$ 746,141	\$ 1,536,379 \$ 753,602	\$ 1,551,7 \$ 761,1	43 \$ 38 \$	1,567,260 \$ 768,750 \$	1,582,933 \$ 776,437 \$	1,598,762 784,202
Public Works Revenue \$ 727,782 Fire Revenue \$ 1,652,513 Ambulance Program \$ - Police Revenue \$ 546,497 Community Services Revenue \$ 768,129 Grants/ Projects \$ 1,056,236 Total Revenues \$ 63,454,495	\$ 458,500 \$ \$ 1,483,500 \$ \$ 1,017,449 \$ \$ 468,200 \$	649,115 826,537 1,017,449 6 636,700	\$ 655,606 \$ 668,152 \$ 1,027,623	\$ 674,834 \$ 1,037,900	\$ 668,784 \$ 681,582 \$ 1,048,279	\$ 0.5,1.2	\$ 695,282	\$ 689,049 \$ 702,235	\$ 695,939 \$ 608,257	\$ 702,899	\$ 709,928 \$	\$ 717,027 \$	724,197	\$ 731,439	\$ 738,753	\$ 746,141	\$ 753,602	\$ 761,1	38 \$	768,750 \$	776,437 \$	784,202
Fire Revenue \$ 1,652,513 Ambulance Program \$ - Police Revenue \$ 546,497 Community Services Revenue \$ 768,129 Grants/ Projects \$ 1,056,236 Total Revenues \$ 63,454,495	\$ 1,483,500 \$ \$ 1,017,449 \$ \$ 468,200 \$	826,537 5 1,017,449 6 636,700	\$ 668,152 \$ 1,027,623	\$ 674,834 \$ 1,037,900	\$ 681,582 \$ 1,048,279	\$ 0.5,1.2	\$ 695,282	\$ 702,235	\$ 608,257		, ,,,,,,,										-,	
Ambulance Program \$ -	\$ 1,017,449 \$ \$ 468,200 \$	1,017,449 636,700	\$ 1,027,623	\$ 1,037,900	\$ 1,048,279	\$ 688,398 \$ 1,058,762				\$ 614,340	\$ 620,483 \$	\$ 626,688 \$	632 955	\$ 639.284	\$ 645,677	\$ 652 134	\$ 658 655	\$ 665.2	12 \$	671,894 \$	678,613 \$	
Police Revenue	\$ 468,200 \$	636,700	7 -//	,,	ý 1,0 10,E7 5	\$ 1,058,762	\$ 1.069.349	¢ 1.000.043	ć 1,000,043													685,399
Community Services Revenue \$ 768,129 Grants/ Projects \$ 1,056,236 Total Revenues \$ 63,454,495 Expenses			\$ 643,067	¢ 640.409				\$ 1,000,045	\$ 1,090,843	\$ 1,101,751	\$ 1,112,769 \$	\$ 1,123,897 \$	1,135,136	\$ 1,146,487	\$ 1,157,952	\$ 1,169,531	\$ 1,181,227	\$ 1,193,0	39 \$	1,204,969 \$	1,217,019 \$	1,229,189
Grants/ Projects \$ 1,056,236 Total Revenues \$ 63,454,495 Expenses	\$ 923,169 \$	107.000		J 045,450	\$ 655,993	\$ 662,553	\$ 669,178	\$ 675,870	\$ 682,629	\$ 689,455	\$ 696,349 \$	\$ 703,313 \$	710,346	\$ 717,449	\$ 724,624	\$ 731,870	\$ 739,189	\$ 746,5	31 \$	754,047 \$	761,587 \$	769,203
Total Revenues \$ 63,454,495 SExpenses		197,862	\$ 502,841	\$ 684,619	\$ 994,465	\$ 1,004,410	\$ 1,014,454	\$ 1,024,599	\$ 1,034,844	\$ 1,045,193	\$ 1,055,645 \$	\$ 1,066,201 \$	1,076,863	\$ 1,087,632	\$ 1,098,508	\$ 1,109,493	\$ 1,120,588	\$ 1,131,7	34 \$	1,143,112 \$	1,154,543 \$	1,166,089
Expenses	\$ 160,000 \$	1,769,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - !	\$ - \$	\$ - \$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$	- \$	- \$	5 -
	\$ 57,175,245 \$	64,380,207	\$ 61,094,369	\$ 62,641,983	\$ 64,168,290	\$ 65,891,580	\$ 65,452,277	\$ 66,051,593	\$ 67,118,409	\$ 68,337,796	\$ 70,087,555 \$	\$ 70,710,329 \$	70,361,782	\$ 71,337,529	\$ 72,327,115	\$ 73,330,740	\$ 74,348,606	\$ 71,577,6	50 \$ E	50,884,359 \$	62,303,654 \$	62,479,377
Personnel Expenses \$ 29,584,350	\$ 29,172,763 \$	28,567,710	\$ 29,067,645	\$ 29,576,329	\$ 30,093,914	\$ 30,620,558	\$ 31,156,418	\$ 31,701,655	\$ 32,256,434	\$ 32,820,922	\$ 33,395,288 \$	\$ 33,979,705 \$	34,574,350	\$ 35,179,401	\$ 35,795,041	\$ 36,421,454	\$ 37,058,829	\$ 37,707,3	i9 \$?	38,367,238 \$	39,038,664 \$	39,429,051
Internal Service Charges \$ 6,186,592	\$ 6,339,499 \$	6,339,499	\$ 6,371,196	\$ 6,403,052	\$ 6,435,068	\$ 6,435,068	\$ 6,435,068	\$ 6,435,068	\$ 6,435,068	\$ 6,435,068	\$ 6,435,068 \$	\$ 6,435,068 \$	6,454,373	\$ 6,473,736	\$ 6,493,157	\$ 6,512,637	\$ 6,532,175	\$ 6,551,7	/1 \$	6,571,426 \$	6,591,141 \$	6,657,052
Operating Expenses \$ 8,356,636	\$ 7,666,068 \$	6,899,461	\$ 6,951,207	\$ 6,650,716	\$ 6,700,597	\$ 6,767,603	\$ 6,835,279	\$ 6,903,631	\$ 6,972,668	\$ 7,042,394	\$ 7,112,818 \$	\$ 7,183,946 \$	7,255,786	\$ 7,328,344	\$ 7,401,627	\$ 7,475,644	\$ 7,550,400	\$ 7,625,9)4 \$	7,702,163 \$	7,779,185 \$	7,856,976
Capital Projects \$ 5,605,741	\$ 4,781,010 \$	5,778,010	\$ 4,000,000	\$ 4,060,000	\$ 4,120,900	\$ 4,182,714	\$ 4,245,454	\$ 4,330,363	\$ 4,416,971	\$ 4,505,310	\$ 4,595,416 \$	\$ 4,687,324 \$	4,781,071	\$ 4,876,692	\$ 4,974,226	\$ 5,073,711	\$ 5,175,185	\$ 5,278,6	39 \$	5,384,262 \$	5,491,948 \$	5,601,787
Debt Service (annual) \$ 1,097,473	\$ 1,093,922 \$	1,093,922	\$ 1,092,492	\$ 1,097,828	\$ 1,097,204	\$ 1,090,816	\$ 1,088,663	\$ 1,090,540	\$ 1,091,345	\$ 1,091,074	\$ 1,094,625 \$	\$ 1,091,994 \$	1,093,178	\$ 1,091,947	\$ 1,093,523	\$ 1,089,328	\$ 1,088,841	\$ 979,0	37 \$	- \$	- \$; -
Transfers out \$ 9,876,159	\$ 9,063,191 \$	9,063,191	\$ 9,176,153	\$ 9,626,478	\$ 9,838,277	\$ 10,047,157	\$ 10,112,780	\$ 10,182,677	\$ 10,477,512	\$ 10,780,802	\$ 11,067,194 \$	\$ 10,650,500 \$	10,925,068	\$ 10,849,430	\$ 10,762,358	\$ 10,533,994	\$ 10,059,791	\$ 7,206,3	13 \$	3,468,395 \$	3,531,595 \$	3,566,911
OPEB ARC funding \$ - !	\$ - \$	-						\$ 2,000,000	\$ 2,000,000	\$ 2,000,000											\$	-
CalPERS UAL Additional payments \$ 4,000,000	\$ - \$	-	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000														\$	ا - ا
Total Expenses \$ 64,706,951	\$ 58,116,453 \$	57,741,793	\$ 58,658,694	\$ 59,414,403	\$ 60,285,960	\$ 61,143,915	\$ 61,873,661	\$ 62,643,934	\$ 63,649,997	\$ 64,675,570	\$ 63,700,409 \$	\$ 64,028,538 \$	65,083,826	\$ 65,799,550	\$ 66,519,933	\$ 67,106,767	\$ 67,465,221	\$ 65,349,1	23 \$ F	51,493,485 \$	62,432,532 \$	63,111,777
Total Surplus/ (Deficit) \$ (1,252,456)																						